



**Tom A. Loski**  
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January 6, 2016

Ms. Erica Hamilton  
Commission Secretary  
British Columbia Utilities Commission  
Sixth Floor – 900 Howe Street  
Vancouver, BC V6Z 2N3

Dear Ms. Hamilton:

**RE: Project No. 3698854**  
**British Columbia Utilities Commission (BCUC or Commission)**  
**British Columbia Hydro and Power Authority (BC Hydro)**  
**W.A.C. Bennett Riprap Upgrade Project Application (Application)**  
**Compliance with Commission Order No. G-182-15 Directive 3**

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BC Hydro writes in compliance with Directive 3 of Commission Order No. G-182-15 to provide, as Exhibit B-2, copies of Appendix B to Commission Order No. G-182-15, as published in the following news publications:

<b>Publication Name</b>	<b>Publication Date</b>
Alaska Highway News	November 30, 2015
(Cranbrook) Daily Townsman	November 30, 2015
(Dawson Creek) The Mirror	December 4, 2015
Kamloops This Week	December 1, 2015
(Kimberly) Daily Bulletin	November 30, 2015
(Kitimat) Northern Sentinel	December 2, 2015
Nanaimo Daily News	December 2, 2015
PG (Prince George) Citizen	December 2, 2015
(Prince Rupert) Northern View	December 2, 2015
The Province	November 30, 2015
The Times Colonist	November 28, 2015
Vancouver Sun	November 27, 2015

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**Page 2 of 2**

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For further information, please contact Geoff Higgins at 604-623-4121 or by email at [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com).

Yours sincerely,

Original signed

Tom Loski  
Chief Regulatory Officer

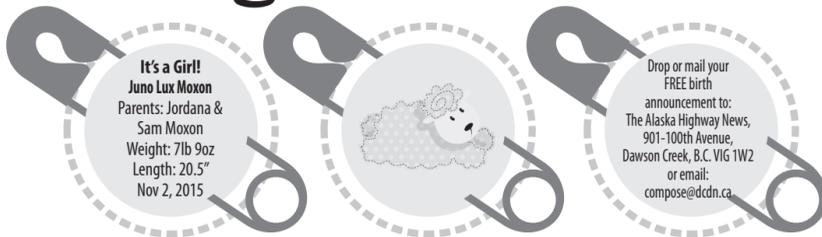
gh/ma

Enclosure (1)

Copy to: BCUC Project No. 3698854 (W.A.C. Bennett Riprap Upgrade Project)  
Registered Intervener Distribution List.

# LOCAL VOICES

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## PUBLIC NOTICE

BRITISH COLUMBIA UTILITIES COMMISSION

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**Time:** 9:30 a.m.  
**Location:** Commission Hearing Room 12<sup>th</sup> Floor, 1125 Howe Street, Vancouver, BC

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## Folkmarks

# Refugees: Why it's good to host them

MARGO HANNAH



I was visiting my grandfather, who was a reeve for many years in a county in Saskatchewan. He cried when he told me how he came to lose so many of his neighbours during the Great Depression. The boxcar with aid, from the government of the day, arrived at the railroad station. When Grandpa opened the box car for their area it was empty except for a small sack of beans, way at the back. His neighbours starved out and were forced from their homes. It was a crisis.

Fast forward to the Peace River Country, where so many starved out, Saskatchewan economic refugees ended settling. Look at how the area grew in prosperity, due to the influx of people. Imagine, if they were met by an ugly crowd screaming for them to leave. Imagine, how poor the Peace Country would be if the people from Sudetenland were refused admittance to the Tomslake area. Now, imagine you are in a boat that is so full of desperate people you have to hold your children on your shoulder to keep them dry and then the boat tips from being overloaded.

It's easy to be ignorant about people you don't know. It's easy to fear the unknown. It's easy to be ungrateful for people who came, and are still coming to Canada, to help open up the country and improve the economy.

One thing about the average refugee they are not people with a lot of resources. They generally are without a lot of money. In other words, because a refugee runs for their life in the middle of the night sometimes, they may only have a few clothes and their children, having spent everything they had left to get out of the danger zone. In other words, the average refugee won't be buying a big truck to speed down the highway to Grande Prairie to shop. Nope, they will be stuck in whatever community they get to, forced to shop locally and rent, as most will possibly take years to be able to save enough to buy a home. They will also be willing to work hard at jobs a lot of people would despise, like cleaning ovens,

and we have a lot of people, like me, who will pay to have someone clean that oven.

Assuming that refugees get a lot of funding from the government is also not likely. I remember the boat people scraping by when they arrived in the Peace River Country. They didn't have much left, but were happy to be safe and they immediately made the economy better. Perhaps not a huge boost, but people willing to participate and work and shop locally helped keep the area from going under the last time the oil people took their rigs and went home, because the Middle East oil was cheaper than the Canadian oil.

I am especially pleased to read of UNBC students sponsoring Syrian refugees. It was a pleasure to read this story and realize the young people of today are less afraid of what is different and more willing to get involved in helping. It is like a balm for the shame I felt when I read about the petition demanding a referendum to perhaps refuse allowing refugees to settle in the Peace River country. Mind you, I don't really live there any more, as I moved to another community. I am sure the referendum petition signatories would never want to move here as there are a great many people wearing clothing they are not used to seeing, like turbans, and the odd hippy outfit.

I hear Peace Country residents believe they are short of doctors. I bet there are doctors and other trained people running for their lives from actual terrorists. Plus, I bet they'd be thrilled to experience a northern winter, as long as there were no killers at the door in the middle of the night, like there often are in Syria.

*Margo Hannah lived in Dawson Creek, B.C., from 1960 to 2014. Winter chased her from the north to Okanagan Lake Country, where in the winter of 2014/2015 the Okanagan endured the most snow in years. This might indicate Margo's relationship with the universe, she suffers from serendipity.*

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## LOCAL NEWS

## Raise carbon tax: B.C. advisors

TOM FLETCHER  
Black Press

The B.C. government's climate advisory panel wants to start increasing the province's carbon tax with a 33 per cent jump in 2018, and says even with higher fuel tax the province won't meet its current target to reduce greenhouse gases one third by 2020.

The carbon tax has been frozen at \$30 a tonne since 2013, a rate that translates to about seven cents a litre on gasoline and similar taxes on diesel, natural gas and other carbon-based fuels. The government's advisory team recommends increasing the carbon tax by \$10 a tonne each year starting in 2018, with increased rebates for low-income and rural B.C. residents.

Environment Minister Mary Polak released the panel's recommendations Friday, as the B.C. delegation led by Premier Christy Clark prepares to attend the United Nations climate change meetings in Paris next week.

Polak was skeptical about one of the panel's recommendations, to cut the provincial sales tax from seven per cent to six and replace the revenues through higher



B.C. GOVERNMENT PHOTO

Premier Christy Clark introduces her climate action advisory panel in May, including Surrey Mayor Linda Hepner and Merran Smith of Clean Energy Canada.

carbon taxes in the years ahead.

"It is one of their recommendations, and so we'll be looking at it along with the others, but I think at first blush, the numbers probably don't work," Polak said.

The panel, appointed in May with industry and environmental representatives, concluded that the 2020 reduction target isn't going to be met. It recommends a new target of a 40 per cent reduction by 2030, and says the original target of an 80 per cent cut can still be reached with "aggressive" carbon pricing and expansion of the tax to include industrial emissions.

Polak said she accepts that assessment, and will consult with industry and B.C. residents before setting new poli-

cies next spring to meet the new 2030 target.

NDP leader John Horgan said the Clark government has frozen the carbon tax and delayed progress on Metro Vancouver transit with a referendum they expected would fail.

"Rather than reduce emissions, they've gone up," Horgan said. "And we're not even counting liquefied natural gas."

Green Party MLA Andrew Weaver said the recommendation to resume increases in the carbon tax is "bold," but the report also shows Clark's government gave up on the 2020 target that is still in legislation.

"The key thing is that these recommendations are completely incompatible with the government's LNG plan," Weaver said.

## East Kootenay anti-racism programs get funding

FOR THE TOWNSMAN

CRANBROOK - The East Kootenay Organization for Human Dignity and Equality (EKOHDE) has received \$20,000 from the B.C. government to help eliminate racism in Cranbrook and Fernie.

EKOHDE is a member of the East Kootenay Humanity Network, which promotes unity in diversity in the East Kootenay and raises awareness of issues facing people of all backgrounds.

"Almost 30 per cent of British Columbians emigrated from another country, making us the most ethnically diverse province in Canada," Kootenay East MLA Bill Bennett said. "We want to ensure that newcomers feel a sense of belonging and acceptance in our province."

"The purpose of the network is to address racism and hate, the

twin causes of social degradation and unrest that continue to threaten communities everywhere, including those in our region," said EKOHDE chairwoman Debbie McPhee.

The East Kootenay Humanity Network uses the United Nations' International Days as a vehicle to educate people in the region.

On Oct. 16 the network marked the UN's World Food Day and collected more than 5,700 items for food banks in Cranbrook and Fernie.

The network is also using the International Day for the Elimination of Violence against Women (Nov. 25) and the International Day of the World's Indigenous Peoples (Aug. 9, 2016) to raise awareness and to educate people in the East Kootenay.

The East Kootenay

Organization for Human Dignity and Equality is one of 14 organizations throughout British Columbia participating in B.C.'s Organizing Against Racism and Hate (OARH) program.

These 14 organizations are sharing \$240,000 in funding from the provincial government toward activities in 24 communities that connect area networks in their common goal of wiping out racism. This includes local outreach, educational events, workshops and community engagements.

The OARH program helps communities address racism and create a long-term plan to eradicate violence, discrimination and hate in their communities.

For more info, go to: [embracebc.ca/embracebc/funding/organizing/index.page](http://embracebc.ca/embracebc/funding/organizing/index.page)

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## Local News

# Loss to Navs

get on the board until the game was out of hand in the third period when Spencer Gover found the net.

Nathan Anderson made his fourth start of the season and suffered his fourth straight loss, despite making 33 saves on the night.

The Junior Canucks gave the second place Navigators eight power play opportunities Saturday, but once again showed their proficiency when down a man only allowing one goal.

The Navigators have now outscored the Junior Canucks 18-6 in three games this season and the two teams won't play again until the New Year.

Saturday also marked the sixth time in

15 games this season that the Jr. C's have been held to one goal or less.

December will be a critical stretch for Dawson Creek, with four of their next seven games at home, and three of those against the rival Fort St. John Huskies. The Huskies sit five wins above the Junior Canucks in the NWJHL standings. The two teams will square off this week in Dawson Creek, with a weeknight matchup on Wednesday, Dec. 2 at Memorial Arena. [sports@ahnsfj.ca](mailto:sports@ahnsfj.ca)

FILE PHOTO

The Dawson Creek Junior Canucks were handed their unlucky 13th loss of the season Saturday against the second place North Peace Navigators in North West Junior Hockey League action. The Junior Canucks will next hit the ice Wednesday against the Fort St. John Huskies with puck drop set for 8 p.m. at Memorial Arena.



## Dawson Creek Veterinary Clinic

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## SPORTS

# Topolnisky third in Crashed Ice race

Elaine Topolnisky of Kamloops won bronze at the inaugural Red Bull Crashed Ice women's tour event in Quebec City on Saturday.

She scooted down the 460-metre ice-cross track and finished behind fellow Canadians Maxie Plante and gold medallist Myriam

Trepanier.

Racers traversed the seven-turn course, its rollers, banked corners, jumps and 60 metres of vertical drop, nearing speeds of 50 km/h, while more than 100,000 fans screamed from behind barriers lining the track.

Ranked first in Canada and second in the world in women's downhill ice-cross, Topolnisky is aiming to become world champion.

Quebec City was the first of eight stops for the Logan Lake native.



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# Please tell us you can do better

CHRISTOPHER FOULDS KTW EDITOR  
[editor@kamloopsthisweek.com](mailto:editor@kamloopsthisweek.com)

New CFL commissioner Jeffrey Orridge unveiled the above graphic fumble just days before Edmonton's Grey Cup victory Sunday in Winnipeg.

Nor surprisingly, reaction to the league's new logo has been overwhelmingly negative, eliciting countless comments online and spawning the creation of at least one Facebook group demanding the league toss the logo and bring

back the previous incarnation (2002 to 2015, left), which features a football bursting from a Maple Leaf, or the original CFL helmet logo, which served the league from 1969 to 2002.

The new logo is supposed to work better on social media, though why the football and flag have been amputated remains a mystery.

This logo is an artistic interception and, sadly, would be cutting edge in the era of Pong.

It is so breathtakingly bad that we at KTW are asking *our* readers to submit a better logo for the league.

Can you improve upon this monstrosity?

If so, send your creations to [editor@kamloopsthisweek.com](mailto:editor@kamloopsthisweek.com) and we will publish what we receive.

And, if they are especially impressive, we will use the best of the lot in next year's CFL coverage because, quite frankly, it would be a crime to subject readers to the above abomination.

## Heather's Fabric Shelf

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You could win a weekend for 2 at Sun Peaks or \$1,000 in groceries or \$500 in gas

Plus each location is drawing for a limited edition GUND bear!

THIS WEEK SUN PEAKS RESORT SAFEWAY

## LOCAL NEWS

## Mark Creek Lions Children's Emergency Medical Fund

The campaign is  
underway

## FOR THE BULLETIN

This year the Mark Creek Lions will once again be fundraising for their children's Emergency Medical Fund from November 21 to December 31.

The Kimberley Lions Club started this project over 40 years ago and have since assisted hundreds of Kimberley families with various chil-



dren's medical emergency costs such as travel to and from medical appointments, lodging and food, medications and medical equipment to mention a few. This fund offers much needed relief to families with the increased expense of any medical emergency.

This year, due to the cost of having to provide new lights and the increased cost of hydro, the Lions will not be lighting their traditional tree on Church Street. Instead they have installed a small tree in the vacant lot across from the credit union.

Watch for Christmas Light Up donation cans located at various Kimberley businesses and please donate generously as no one knows when you, your family or

friends may need a little help.

For further information on the Mark Creek Lions Children's Emergency Medical Fund please contact Carole at 250-427-3550.

Donations may also be sent to the Mark Creek Lions Club, Children's Emergency Medical Fund, 6608 306 St. Kimberley BC VIA 3H8

Cranbrook group  
also seeking to  
sponsor refugees

## FOR THE TOWNSMAN

A Syrian refugee family could be coming to Cranbrook thanks to the efforts of a newly-formed group called the Cranbrook Hub for Refugees (CHR), a constituent group of Christ Church Anglican, the oldest church in Cranbrook.

The eight-member group, which formed in late October, has completed an Expression of Interest application, the first step in the process for sponsoring a refugee family from Syria or elsewhere in the war-torn Middle East. The federal Department of Immigration, Refugees and Citizenship hopes to bring 10,000 Syrian refugees to Canada by the end of the year and 15,000 more by the end of February 2016.

Government regulations require refugee sponsoring groups to raise \$15,000 before they will be considered for sponsorship. The Anglican Diocese of Kootenay has sponsored refugees before and is now planning a major fund-raising campaign that will kick off soon.

CHR chairman Gerry Warner says the campaign will go into high gear after Christmas although it's accepting donations now. "With Christmas fast approaching, people's financial resources are

already being stretched so we won't do a major fund-raiser until January. But if someone wants to make a donation to us, or as a gift to someone else, we'll certainly accept it and issue a tax receipt."

The first refugees are expected to arrive in Canada within days, but are going mainly to military barracks in large cities such as Toronto, Montreal and Edmonton for relocation. As a result, Warner cautions this is only the beginning of what could be a long process.

"At this point we have no idea when we could expect to have a family in Cranbrook. But the important thing now is we're doing everything we can to ensure that an immigrant family will feel welcome, safe and secure when they do arrive."

Warner said CHR has been holding planning meetings weekly to prepare for the refugees' arrival and has reached out to other Cranbrook churches interested in sponsoring refugees.

"The more churches and non-church groups that participate in this the better," he says. "This is a humanitarian crisis of world-wide proportions and we need everyone's help to prevent an even bigger catastrophe."

Warner says members of the Christ Church congregation

were jolted into action by the picture of three-year-old toddler Aylan Kurdi, whose lifeless body washed up on a Turkish beach Sept. 2 after the refugee boat he was in with his family capsized while crossing the Mediterranean.

"Like many around the world, we were horrified by that picture."

Meanwhile Warner says there's little CHR can do now until its application is approved by Ottawa. But once it's approved, CHR will be looking for volunteers to help provide housing, furniture, clothing and emotional support for the refugee family. Schooling and ESL lessons will also have to be arranged.

The group's next meeting is Jan. 6 at which time it hopes to have its application approved by Ottawa and intensive preparations can begin for the arrival of the refugee family.

"We also plan on having a public meeting in January for anyone interested in helping us in this sorely-needed effort to help these brave families driven from their homes and facing dangers unimaginable to us," Warner says.

Anyone seeking more information on CHR can contact Gerry Warner at (250) 489-3271 or Bonnie Spence-Vinge at (250) 426-4274.



## PUBLIC NOTICE

BRITISH COLUMBIA UTILITIES COMMISSION

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# Smelter union feels burned on mandatory OT

Cameron Orr

Unifor 2301, the local representing workers at Rio Tinto's smelter in Kitimat, is lashing out at their employer for its use of mandatory overtime of its employees.

In a release sent out late last Thursday 2301 President Sean O'Driscoll said the union

is "concerned that the on-going utilization of mandatory overtime by Rio Tinto will have adverse health and safety impacts on its members or conflict with family responsibilities, such as child care."

He continued in the release saying "Workers at the smelter report a culture of fear, where

they feel if the mandatory overtime assignments are refused, the employer will impose suspensions or even terminate their employment."

He said the union will be seeking support from all levels of government to lobby the working conditions at the smelter, noting that it's not believed

that the company's commitment to hiring temporary transitional employees, which would alleviate need for overtime of regular employees, has been met.

Rio Tinto's spokesperson in Kitimat Kevin Dobbin said the increased demand in hours is directly tied to the company's work in getting all of their pots opera-

tional but emphasized the company's commitment to safety.

"Health, safety and the environment is our top priority for Rio Tinto. Obviously we don't want to do anything that risks the safety of our employees, our workers or our contractors on site," said Dobbin.

*Continued on page 12*

## Weathering the storm

Power outages, shortage of staff and abandoned cars on the roads all contributed to a challenging February weekend for a town trying to deal with an sudden unexpected abundance of snow.

February 5 and 6 saw a startling amount of snow with estimates ranging generally from 160-190 centimetres.

District of Kitimat managers finally managed to sit down to debrief on the storm recently and collect their thoughts.

Their report says snow began falling at 6 a.m. Thursday and full snow clearing operations began at 9:30 that morning. The town decided to go ahead with snow clearing even though 12.5 cm of snow hadn't yet fallen, which is the town's policy.

That decision was made at 8 a.m. but operations were adjusted due to two vacant positions in the department, one person on sick leave, and four key personnel who were initially unavailable due to contract negotiations at the time.

The report says those employees

were back to work for the afternoon shift.

Abandoned cars in the road — stuck due to the amount of snow fall — also impeded snow clearing.

Contractors called in also made slow progress as they were "unfamiliar with locations of infrastructure buried in the snow."

Among the conclusions of the report to council was a need to purchase chains for the graders and snow blowers, and a look at the call-in need for snow clearers if council decides to reduce the benchmark policy level of when snow clearing begins.

On staffing issues, two vacant positions are now filled, and the one-time issue of four employees being tied up for a portion of the storm due to contract negotiations won't be repeated this year as the contract is of course settled.

It was also suggested that the town review its 12.5 cm benchmark for starting snow clearing but council has not set any direction yet in taking on that process.

## Vermette

*Continued from page 1*

Wozney said some persons had requested unused reward money be returned while others said it should go to a local charitable group. The committee will seek to either return the money or donate the remainder to a local group.

Wozney said it is unfortunate that no arrest has been made so far on the file.

"It has to be upsetting to the family members. Every July 12 they must think about what happened on that day in 1997. It can't be a happy day."

Cpl. Chris Manseau of the Kitimat RCMP detachment says the file on that murder and the search for Vermette remains active and he said upwards of a dozen tips a year are still called in and all are followed up on. He said even re-runs of Amer-



**Kevin Vermette in a photo used by police in his wanted poster for the 1997 murders.**

ica's Most Wanted, which once featured this case, still results in tips.

Yet for every tip so far it doesn't appear to lead them any closer to his capture.

Anyone who has information that may possibly lead to finding Vermette is asked to call the Crime Stoppers tip line at 1-800-222-8477. You can also call

the Kitimat RCMP detachment at 250-632-7111.

One of Vermette's identifying marks at the time of his disappearance was a tattoo on his upper right arm of a cat with the word "LUCKY" below. On his left arm he also had a coyote and a moon and a dagger through a rose.

He was 42 when he disappeared putting his age today at 60. He was described as a loner and an experienced outdoorsman.



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with your information

## ABBOTSFORD

# Firefighters rescue horse

## ABBOTSFORD NEWS

Firefighters rescued a horse that fell into a ditch on Saturday afternoon on Lefeuvre Road in the Glen Valley area of north Abbotsford. The horse was apparently spooked

during a group ride and backed into the ditch, which was partially filled with water.

Career and volunteer firefighters were assisted by riders from the group, and passersby were able to coax the horse, named Fraser, as he

was pulled from the ditch.

The horse appeared to be OK, but a veterinarian was called to the scene to ensure that Fraser had not been injured.

Fraser's rider also appeared to be OK, and assisted at the scene.



Firefighters and passersby helped rescue a horse that had fallen into a ditch in the Abbotsford area on Saturday afternoon.

[JOHN MORROW]

## CHILLIWACK



A British Columbia Securities Commission panel has fined and permanently banned Rodney James Wharram from the province's capital markets for fraud. [PROVINCE]

## Securities commission orders man to pay more than \$1 million in fines

PAUL J. HENDERSON CHILLIWACKTIMES

The man accused of bilking investors in The Falls Resort in Chilliwack out of millions of dollars has been fined more than \$1 million and permanently banned from the province's capital markets by the British Columbia Securities Commission.

The BCSC panel found Rodney James Wharram, West Karma Ltd. and the Falls Capital Corp. committed fraud when they took \$139,000 from Falls Capital, deposited it with West Karma, and then used it for Wharram's personal expenses.

Wharram also took \$130,000 from Deercrest Construction Fund Inc., deposited it with West Karma and then used it for his personal expenses.

And both Wharram and Deercrest were found to have committed fraud when they took \$265,000 directly from Deercrest's bank accounts and used it for Wharram's personal expenses.

During his hearing in early 2014, the BSCS said Wharram used investors' funds to buy a \$24,000 diamond ring for his wife and lend her \$240,000 to invest in a grocery store and to purchase a home.

On Tuesday, Wharram, who still lives in Chilliwack, said he paid back that money and that the BSCS got it wrong. He points to the fact that he was originally accused of taking more than \$5 million and was found to have taken \$517,000.

Further, Wharram admits to making

foolish accounting moves, but he insists the final amount that he still can't account \$112,000.

All the above money the BCSC found him to have taken was originally raised to develop The Falls in Chilliwack.

"In this case, the investor losses were significant," the BSCS panel wrote in its decision. "Wharram's fraudulent misconduct was significant and repeatedly deceitful. As a consequence, it is necessary, for deterrence purposes, to order a significant administrative fine. Other market participants must know that significant financial sanctions will follow this type of misconduct."

The panel ordered Wharram pay \$517,500 to the commission, the amount he fraudulently took from investors, and pay a \$500,000 administrative penalty.

Wharram was also ordered to resign any position he holds in any "issuer or registrant," and similarly permanently prohibited from becoming a director or officer of any issuer or registrant.

The panel also ordered that the Falls, Deercrest, and West Karma be permanently cease-traded.

One of Wharram's victims, Arnold Earl, a High River, Alta., pensioner, said in 2014 that he knew there was no guarantee that he would recoup his money, but he didn't imagine the money he invested wouldn't help develop The Falls.

"He definitely had the gift of the gab," Earl said.

"I went in with my eyes wide open knowing something could happen."



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A house at 1837 Spruce St. sits empty, with boarded up windows and doors in November.

## Suspect surrenders to RCMP

Citizen staff

A man who allegedly pointed a firearm inside a needle-ridden drug house has been arrested.

Michael Junior Aslin, 30, turned himself into RCMP on Monday, Cpl. Craig Douglass said, and remains in custody.

He faces one count of pointing a firearm and two counts of assault with a weapon from an alleged Nov. 19 incident at 1837 Spruce St.

RCMP were called to a report of a man pointing a firearm inside the home and ended up arresting 15 people although Aslin got away.

RCMP said they also came across thousands of used needles strewn about the home and described it as a flop house for drug addicts.

One of those arrested, Douglas Wayne Joseph, 30, faces seven mostly firearms-related charges including one count each of careless storage of a firearm and possessing a weapon for a dangerous purpose. He also remains in custody.

Another 14 people were arrested at the Spruce Street home and later released on orders to appear in court at a later date.

Aslin also continues to face a charge of assault from an alleged Sept. 20, 2014 incident.

## Sherlock radio play comes alive

Frank PEEBLES Citizen staff  
fpeebles@pgcitizen.ca

The phrase “you should have seen just what I heard” has a paradoxical ring to it, but in truth it’s elementary, dear theatre fans, elementary.

When a radio play is staged for the eye more so than the ear, this concept comes to life, as it will tonight and Thursday at CNC when Pocket Theatre performs a Sherlock Holmes story for Christmas. It has the pre-text of a radio play, but it is also scripted as a play for a live theatre audience.

It will indeed be broadcast on local radio, and it will indeed be open for live viewing at 7 p.m. in the Stan Shaffer Theatre (Room 1-306) at the college.

“We wanted to do something we hadn’t tried before so we chose a radio play because it seemed fun,” said Pocket Theatre’s co-founder Allison Haley. “(Community radio station) CFIS and (UNBC radio station) CFUR were kind enough to offer to record and broadcast it. We hope to form a radio troupe and produce more in future.”

They are starting with some quirk and some chic. Where else would you ever see Sherlock Holmes and The Night Before Christmas come together for some seasonal golden-age drama?

“We wanted a Christmas play due to our production timing so Johnell (McClelland, Pocket Theatre’s sound effects technician working the Foley Table for this production), hunted through radio scripts and came up with this 1945 Sherlock episode – part of their old-time regular broadcasts. It was originally performed by Basil Rathbone and Nigel Bruce.”

Some well-known names in theatre and

broadcasting will hold down the lead roles in this production as well.

Holmes will be portrayed by Gary Chappell (Scrooge in Judy Russell’s production of A Christmas Carol; also Les Miserables, Brigadoon, Sea Horse, etc.) while Dr. Watson will be portrayed by 101.3 The River on-air personality Jennifer Schlueter.

“Our audience will get to see ‘behind the scenes’ of a radio play: the actors, the live sound effects but also will be part of the re-broadcasts as they are the studio audience,” said Haley.

The cast will also include Frank Caffrey, Andrea Mallett, Mark Wheeler, Tina Burridge, Corina Van Caesele, Sophie Coté, and Peter Maides in multiple roles and accents.

“We also wanted to open up more roles for people who had expressed interest in community theatre,” said Haley.

“We have also adjusted the script to support our new local winery, Northern Lights Estate Winery.”

The live recording of the Christmas mystery will have some special musical accompaniment, as well.

Singing sisters Darlene Shatford and Lynne Brown will be doing a vocal set.

The entire schedule aims to fit between 7-8 p.m. Both CFIS and CFUR will broadcast the recording later in the holiday season.

And since it is a Christmas event, it is also one to help those less fortunate.

Admission is by donation, with the proceeds going to the Native Friendship Centre’s food bank.

The play is also a collection point for bringing nonperishable food items, mitts, socks, scarves, toques, toiletries, unwrapped new toys for gift hampers, etc.

## MAKING IT RIGHT

The incorrect author was credited for writing the “Cariboo Cougars raise awareness of mental health issues” story in the Prince George Cougars ad on page 8 in Tuesday’s print edition of The Citizen. The author was Gregg Drinnan.

In the editorial in the Nov. 20 print edition of The Citizen, it was implied that Justin Trudeau is Canada’s head of state. That distinction, of course, belongs to Queen Elizabeth. Thanks to alert reader Brenda Righetti from Victoria for catching the slip.



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W.A.C. Bennett Riprap Upgrade Project

Page 8 of 12

# Tanker ban ignores evidence of safe transportation of oil by sea

## TANKER BAN from Page A7

In 1970, 1,207 million tonnes of loaded crude oil was transported by sea. This number has increased to an estimated 1,710 million tonnes of loaded crude oil in 2014.

When the broader data on maritime safety and oil transport are considered, the evidence points to a high degree of safety that has

continued to improve over time.

This is not to say that concerns about safety should not be paramount. But it needs to be recognized that economic consequences will follow from the moratorium.

The move to place a moratorium on tanker traffic likely ends the prospect of constructing the Northern Gateway pipeline, hampering

the ability of Canadian oil to gain access to new and growing markets. This pipeline would have helped Canada diversify its energy exports, thereby becoming less reliant on the U.S. which is increasingly producing its own oil. One analysis noted that a pipeline and port project exporting oil from Canada's Pacific coast could increase gross national product

by \$270 billion, labour incomes by \$48 billion, and government revenues by \$81 billion over 30 years.

Issuing a moratorium on oil tanker traffic off B.C.'s north coast ignores the evidence on the safety of transporting oil by sea.

**Kenneth P. Green**  
Centre for Natural Resource Studies



## An Open Letter To The People of the Skeena

My traditional name is Yahaan, my western name is Donnie Wesley. I am the hereditary leader of the Gitwilgyoots tribe of the nine Allied Tribes of Lax Kw'alaams. As a Tsimshian hereditary leader, as a father and grandfather and as a commercial fisherman who depends on the health and abundance of wild salmon, I have a responsibility to protect and defend the Skeena River and its salmon. Pacific Northwest LNG, a massive industrial project proposed for the estuary of the Skeena River, represents a grave threat to the health and abundance of Skeena salmon as well as other marine resources.

My decision to defend Lelu Island and Flora Banks was informed by ancestral knowledge that this area is crucial to the health of Skeena salmon. The scientific research conducted by the Lax Kw'alaams fisheries team, the Skeena Fishery Commission, which included the very best independent experts from our finest Universities, confirms Flora Bank, Lelu Island and the estuary of the Skeena River would be placed at severe risk if this project proceeds. The proponent hired oil and gas industry consultants to try and disprove this independent and leading edge science. It would be irresponsible for me, or anyone who treasures wild salmon, to depend on a flawed and dysfunctional process to decide for those who depend on this place what development can or cannot happen on our homelands.

The lower Skeena River has been home to Tsimshian for many thousands of years. Other First Nations hold title to other parts of the Skeena. We now share the Skeena with settler communities and we all embrace common values – we know the health of this river and its salmon defines us and binds us together. All of us have an obligation to pass on a healthy Skeena and a healthy wild salmon resource to our descendants.

The First Nations who would be impacted by this project were not consulted in regard to the proposed site of this project. This is contrary to Canadian law and international commitments to the concept of free, prior and informed consent. There are other issues associated with this project that need to be addressed by all Canadians, including the massive number of new fracked gas wells needed to supply the project, as well as Canada's ability to meet international standards in regard to climate change. The decision to site this massive project in the worst site possible has inevitably led to conflict and uncertainty. There are also legitimate questions as to the cost of the project, who will pay for it, and who will build it.

We should identify and support development that is more sustainable, and brings greater benefits to all our communities. I am asking that all Skeena First Nations and their leaders, and all people of good will, come together and share this responsibility to defend and protect our home and native land. Together we can find a way to protect salmon, our cultures and our children's future, as well as collectively decide appropriate places where development could occur.



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BRITISH COLUMBIA UTILITIES COMMISSION

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# Hockey refs are MOfficial fundraisers

**NICK EAGLAND**  
THE PROVINCE

Some hair on the upper lip helps a hockey ref stay toasty in the rink, but the reason he's sporting it might also keep him warm in the heart.

The MOfficials, founded in 2010 by WHL referee Colby Smith and linesman Justin Hull, are a team of hockey refs across Western Canada who raise serious cash for men's health every November while sporting moustaches during the Movember campaign.

This year, a team of about 100 men — and women, who are excused from the facial hair requirement — have raised more than \$43,000.

From Victoria to Winnipeg, MOfficials in junior leagues, the WHL and NHL have asked friends and families to chip in, and hosted pub nights and other events in their communities.

Smith said they raised about \$15,000 during the fundraiser's first year but it "kind of just took off" from there.

"Everybody really liked it," he said.

"It's fun, all the guys were growing moustaches and it was something that no one was really doing at that time, anyway, before the hipster movement."

The MOfficials have raised more than \$250,000 in their six years.

Smith said he got involved with Movember because it's a good cause, but he's also impressed with how the funds are

administered.

To date, the Movember Foundation has raised about \$175 million in Canada and \$676 million globally for investment in projects to fight prostate and testicular cancer, poor mental health and physical inactivity.

According to the foundation, 83 cents from every dollar go directly toward those projects.

"It's really, really well done and they've done some great work with it," Smith said.

Smith said he's also pleased the fundraiser has expanded beyond cancer research to help address athletes' mental health, "which has got more and more focus over the last little while (because of) some of the fighters in the NHL who have committed suicide."

The MOfficials have no corporate sponsorship — it's strictly the guys and girls hitting up their friends and families for support — but a handful of sponsors have helped them buy T-shirts to offer as an incentive for refs who raise more than \$250.

Smith said numbers have been down this year, but the MOfficials campaign is something the refs really enjoy, and which he's certain will continue.

His moustache, however, has little time left.

"Usually by the 30th it's ready to go," Smith said with a chuckle.

"My daughter has said she's had enough of it now."

*neagland@theprovince.com  
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## Three dead, nine injured in clinic shooting

**SADIE GURMAN**  
The Associated Press

**COLORADO SPRINGS, Colorado** — A gunman was arrested Friday hours after opening fire at a Colorado Springs Planned Parenthood clinic, killing three people, including a police officer, and wounding nine others.

Five other police officers were among the injured, police said.

The officer killed in the spree was identified as 44-year-old Garrett Swasey, a member of the University of Colorado-Colorado Springs Police Department. The university said Swasey had gone to the clinic to support Colorado Springs police after he learned of the shooting.

The gunman was identified by a law-enforcement official as Robert Lewis Dear of North Carolina. The official was not authorized to speak about the ongoing investigation and spoke on condition of anonymity.

Authorities were expected to spend several

hours investigating unspecified items the gunman left outside the building or carried inside, police Lt. Catherine Buckley said.

Several people were evacuated during the stand-off — some wrapped in blankets in the blowing snow — to a nearby Veterans Administration clinic.

Three officers were injured while responding to an initial report of shots fired at the clinic before noon, authorities said. More than two hours later, the gunman shot and injured a fourth officer, Buckley said.

Authorities said they don't know the motive of the gunman or if the shooter had any connection to Planned Parenthood. The name of the suspect was not released. "We don't have any information on this individual's mentality, or his ideas or ideology," Buckley said.

Planned Parenthood released a statement that said it did not know the full circumstances or motives behind the attack, or



Several people were evacuated after a man opened fire at a Planned Parenthood clinic in Colorado.

ANDY CROSS, THE DENVER POST VIA AP

whether the organization was the target.

The shots sent people inside the clinic racing for cover. Jennifer Motolinia hid behind a table inside the clinic and called her brother, Joan, who said he heard multiple gunshots in the background. "She was telling me to take care of her babies because she

could get killed," Joan Motolinia said of his sister, a mother of three.

He rushed to the clinic but was frustrated because a police barricade kept him from getting close. "There was a lot of gunfire. She was calm, she was trying to hide from those people," he said.

Police cordoned off the

clinic, nearby medical offices and a shopping centre. Authorities ordered everyone in the area to take shelter where they were.

Denise Speller, manager of a nearby hair salon, said she heard as many as 20 gunshots in less than five minutes. She told *The Gazette* newspaper that she saw a police cruiser and two officers near a Chase Bank branch, not far from the Planned Parenthood facility.

One of the officers appeared to fall to the ground and the other officer knelt down to help and then tried to get the officer to safety behind the car, she said.

Ambulances and police vehicles lined up at a nearby intersection and police told people via Twitter to stay away from the shooting scene.

The clinic is not far from the street where a man shot and killed two of three people before dying in a gun battle with police on Halloween day.

## 2 arrested in Mali hotel attack

Associated Press

**BAMAKO, Mali** — Malian special forces have arrested two men over last week's attack on a luxury hotel in the capital, according to a statement Friday, as the government provided a breakdown by nationality of the 20 people killed in the attack.

The statement identified the suspects as two Malians, both arrested in Bamako, but provided no other details on their background or potential roles in the operation. "Questioning of these suspects will shed more light on the motivations of the perpetrators of the sordid terrorist attack perpetrated" at the Radisson Blu hotel on Nov. 20, said the statement by army Maj. Modibo Naman Traore.

Two gunmen armed with Kalashnikov assault rifles and explosives stormed the hotel before 7 a.m.

They fired wildly in the lobby and breakfast dining area before heading to the hotel's upper floors.

Malian troops, backed by French and American special forces, swarmed in to retake the building and free terrified guests and hotel staff. The gunmen were killed at the scene, and on Monday state media broadcast their photos, asking anyone with information about them to come forward.

Amadou Sangho, spokesman for the interior ministry, said there were 20 victims from seven countries, including six Malians, six Russians, three Chinese, two Belgians, one American, one Israeli and one Senegalese.

## Boy, 9, lured and killed for revenge: police

**JASON KEYSER**  
The Associated Press

**CHICAGO** — A Chicago man was charged with first-degree murder Friday in connection with the slaying of a nine-year-old boy who police say was lured from a playground and shot in the head because of his father's gang ties.

Police Superintendent Garry McCarthy said the suspect, Corey Morgan, 27, is a gang member with an extensive criminal history. McCarthy said two other men, including one jailed on an unrelated gun charge, are also suspected in the death of Tyshawn Lee, who was shot in an alley near his grandmother's home on Nov. 2.

Prosecutors allege Mor-

gan was intent on settling the score after an October shooting killed his brother and injured his mother in a months-long gang feud. But his attorney, Jonathan Brayman, said Morgan "absolutely denies" being involved in the boy's death.

McCarthy said the three men's precise roles were still under investigation, but that all were members of the same gang. "They're going to be obliterated. That gang just signed its own death warrant," McCarthy said at a news conference.

Tyshawn's slaying shocked a city already grimly familiar with gang violence. The fourth-grader was shot at close range — in the head and back.

McCarthy praised local residents, saying they over-

came fears and risks of retaliation to come forward and offer tips to police.

"If you have a monster who's willing to assassinate a nine-year-old, what is that person likely to do if they know that somebody's co-operating with the case?" McCarthy said at a news conference.

Investigators allege Morgan was looking for targets after an Oct. 13 shooting that killed his brother and injured his mother while they were in a car. Morgan later said he "was going to kill grandmas, mamas, kids and all," and that he and the other two suspects went out armed every day looking for targets, according to details presented by Cook County prosecutors at a hearing

Friday where Morgan was denied bond.

The three men spotted Tyshawn in a play lot where he had climbed onto the swings after setting his basketball down beside him, prosecutors said. Investigators allege one man approached the boy, dribbled the basketball and handed it back to Tyshawn before leading him into an alley while the other suspects followed in an SUV.

One of the men shot the boy multiple times at close range, prosecutors said. One bullet cut through the boy's



Corey Morgan is charged with first-degree murder.

right thumb, suggesting he was holding his hands out to block the gunshots, according to an autopsy report. Authorities said Morgan was a convicted felon with an extensive violent criminal history.



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**HUDSON'S BAY**

## BALONEY METER

# Did the Tory surplus reverse overnight?

## Liberals say low oil prices, slow growth producing a \$3-billion deficit

ANDY BLATCHFORD

THE CANADIAN PRESS

OTTAWA

*"We wanted to show this is the situation that we've inherited."*

— Federal Finance Minister Bill Morneau on Nov. 20 after tabling the new Liberal government's fiscal and economic update.

The Liberals opened the federal books last week to reveal that Ottawa was headed for a \$3-billion deficit in this 2015-16 fiscal year.

The prediction marked a considerable turnaround from the \$1.4-billion surplus forecast just seven months ago by their Conservatives predecessors.

Morneau's fiscal update also represented a swing away from the \$1.2-billion surplus the parliamentary budget office projected less than two weeks earlier.

On top of that, the update's year-end fiscal projection means the government bank account will endure a rough six months because the federal balance had a \$1.6-billion surplus after the first half of 2015-16, according to monthly tallies.

Morneau blamed the downgrade on the further decline in commodity prices, the unexpectedly fragile global economy and the economy's unanticipated contraction over the first two quarters of 2015.

But some experts have questioned whether those economic changes are enough to siphon \$4.4 billion from the Tories' April projection, which raises a query: Did the Liberals inherit the deficit?

### The Facts

Since April, when the former Conservative government released its budget projecting a \$1.4-billion surplus for 2015-16, there's no doubt the already-fragile economic situation has deteriorated.



Finance Minister Bill Morneau reveals on Nov. 20 that the surplus projected by the Tories has vanished.

ADRIAN WYLD/THE CANADIAN PRESS

The new Liberal government said last week that conditions had worsened to the point that Ottawa was now on track to run a \$3-billion shortfall, without factoring in the cost of measures promised in its election platform. The update said it would rack up an additional \$2.5 billion in expenses and lose \$1.9 billion more in revenue.

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### What The Experts Say

Stephen Gordon, an economics professor, said it's difficult to determine if the deficit was indeed passed down from the previous government because some of the key negatives in the fiscal update remain murky.

Gordon, of Quebec City's Laval University, added he was puzzled by the projected, \$4.6-billion drop in the balance over the final six months of the fiscal year and the contents of the "other

revenues" category.

He said it's possible there might be a certain amount of discretion whether the Finance Department books some of the revenue decreases this year or in future budgets.

"We still don't know if it's the Conservatives or the Liberals, basically, who were padding things one way or the other — or if it really is all honest and above board," said Gordon.

Jack Mintz, an economist from the University of Calgary, agreed that economic conditions have declined since April. But when he looked at the latest number in the fiscal monitor he wondered whether September's \$1.6-billion year-to-date surplus could possibly transform into a \$3-billion annual shortfall in only six months.

"I'm not sure that's going to happen, but we'll see," Mintz said.

But another expert says the numbers appear to make sense and he expects the government to run a shortfall in 2015-16.

Peter DeVries, a former senior Finance official, pointed to the recent deterioration in the fiscal balance due to factors like lower-than-expected oil prices and an extended period of zero growth.

### The Verdict

While it's true the economy and the 2015-16 fiscal situation eroded during the Conservatives' reign, the final few months of the fiscal year will fall under the Liberals' tenure.

And the public still needs more information on the makeup of that deficit to determine whether it's truly one to hang on the Conservatives.

For that reason, Morneau's statement rates "a little baloney."

## ENERGY

# Pipeline reports to be put online

LAUREN KRUGEL

THE CANADIAN PRESS

CALGARY — The National Energy Board is making more information about the safety of pipelines it regulates available to the public.

Starting immediately, inspection reports are going to be posted on the regulator's website.

Chris Loewen, vice-president of operations at the board, says the watchdog does about 150 of those inspections a year.

At one time, the NEB was a low-profile agency but it's been registering much higher on the public's radar in recent years amid controversy over new energy developments.

Loewen says a big consideration has been making sure the reports aren't too dense and technical for the general public, so it's been training inspectors in the field to write them in an accessible manner.

He says the companies regulated by the NEB have been brought up to speed with the plans, but it's hard to say how enthusiastic they are about it.

The reports will be posted online within six weeks of an inspection taking place. They will include detailed findings, outcomes and any enforcement action.

The chair of the NEB, Peter Watson, did a cross-country tour earlier this year with the aim of understanding Canadians' concerns and demystifying the regulator's work.

Loewen said based on those discussions, he suspects there's a big public appetite for the inspection information.

"It's all about doing the right thing," he said in an interview.



## PUBLIC NOTICE

BRITISH COLUMBIA UTILITIES COMMISSION

### BRITISH COLUMBIA HYDRO AND POWER AUTHORITY W.A.C. BENNETT DAM RIPRAP UPGRADE PROJECT

On November 13, 2015, British Columbia Hydro and Power Authority (BC Hydro) filed the W.A.C. Bennett Dam Riprap Upgrade Project application and statement of capital expenditures with the British Columbia Utilities Commission (Commission) for acceptance pursuant to section 44.2 of the Utilities Commission Act.

The proposed W.A.C. Bennett dam Riprap Upgrade Project (Project) will address inadequate long-term erosion protection of the W.A.C. Bennett Dam located on the Peace River approximately eighteen kilometres west of the town of Hudson's Hope. The Project involves:

- replacing portions of the failed rock armour layer, also known as riprap, on the upstream face of the Dam;
- development and operation of the Sand Flat quarry to source the required volume of riprap;
- transportation by truck of the riprap from the Sand Flat quarry to the Dam; and
- temporary stockpiling of riprap near the dam.

Quarry construction is scheduled to start in 2016 which allows for Dam construction to be completed in 2019 and reclamation of the quarry in 2020. The Project cost is estimated at \$137.1 million within a range of capital expenditures from \$109.7 million (-20%) to \$171.4 million (+25%). BC Hydro's customer rates would initially be impacted in 2018 and for the \$137.1 million capital estimate would increase by a maximum 0.18% in 2021. The corresponding maximum rate increase is 0.14% and 0.22% for the -20% and +25% capital cost estimates respectively.

### HOW TO GET INVOLVED

Persons wishing to actively participate in the proceeding must register as an intervener through the Commission's website at [www.bcuc.com](http://www.bcuc.com) or in writing by Tuesday, December 8, 2015. Registrants must identify the issues they intend to pursue and indicate the extent of their anticipated involvement in the review process. Interveners will each receive a copy of all non-confidential correspondence and filed documentation, and must provide an email address if available.

Persons not expecting to actively participate, but who have an interest in the proceeding, should register as an interested party through the Commission's website or in writing, by Tuesday, December 8, 2015, identifying their interest in the proceeding. Interested parties receive electronic notice of submissions and a copy of the decision when it is released.

Letters of comment may also be submitted. All submissions and/or correspondence received relating to the application are provided to the panel and all participants in the proceeding. Submissions are placed on the public record and posted to the Commission's website. By participating and/or providing comment on the application, you agree that all submissions will be placed on the public record and posted on the Commission's website.

If you wish to attend the Procedural Conference please register with the Commission Secretary using the contact information provided at the end of this notice.

### PROCEDURAL CONFERENCE

The Commission will consider the process to review the Application.

**Date:** Wednesday, January 27, 2016

**Time:** 9:30 a.m.

**Location:** Commission Hearing Room 12<sup>th</sup> Floor, 1125 Howe Street, Vancouver, BC

### VIEW THE APPLICATION

The application and all supporting documentation are available on the Commission's website on the "Current Applications" page. If you would like to review the material in hard copy, it is available to be viewed at the locations below:

#### British Columbia Utilities Commission

**Address:** Sixth Floor, 900 Howe Street, Vancouver, BC V6Z 2N3

**Email:** [Commission.Secretary@bcuc.com](mailto:Commission.Secretary@bcuc.com)

**Phone:** 604-660-4700

**Toll Free:** 1-800-663-1385

#### British Columbia Hydro and Power Authority

Regulatory & Rates Group

**Address:** 16<sup>th</sup> Floor, 333 Dunsmuir Street, Vancouver, BC V6B 5R3

**Email:** [bchydroregulatorygroup@bchydro.com](mailto:bchydroregulatorygroup@bchydro.com)

**Phone:** 604-623-4046

**Fax:** 604-623-4407

### FOR MORE INFORMATION OR TO REGISTER

For more information or to register please contact Ms. Erica Hamilton, Commission Secretary, using the contact information above.

4843

## METRO VANCOUVER

# Inter-municipal business licences are a hit with everyone concerned

JEFF LEE

VANCOUVER SUN

A pilot program that has allowed construction companies to buy an inter-municipal business licence covering Metro's six largest cities has become such a success that Vancouver is extending it to maintenance and cleaning companies.

The program, launched in October 2013, has meant that construction companies don't have to go through the costly process of buying individual business licences for every municipality in which they operate. Under the scheme, companies purchase only a base licence in the home city, and a \$250 "inter-municipal business licence" that covers the other five.

The partner municipalities are Vancouver, Surrey, Burnaby, Delta, Richmond and New Westminster.

In a report going to Tuesday's Vancouver council meeting, chief licence inspector Andreea Toma says the scheme has reduced red tape and made it easier for construction companies to do business across multiple municipal boundaries.

In 2014, the six municipalities sold a total of 2,257 inter-municipal licences; in 2015 that rose to 2,706, up 19 per cent. In

Vancouver alone, 479 construction companies have availed themselves of the licences this year, an increase of 28 per cent over the previous year.

Toma said the six municipalities now want to make the program permanent. They also say it should be extended to janitorial and home inspection businesses.

Bob de Witt, the CEO of the Greater Vancouver Home Builders Association, welcomed the proposed extension.

"It just makes things easier for us," he said. "It is nice that this program helps reduce the need for more licences."

De Witt said builders still face long delays in getting construction permits and other approvals. "If they can find ways to reduce the red tape we face on building permits, that also would be helpful."

The report recommend a new revenue-sharing model, with the home city where the licence is issued retaining 90 per cent of the fee and the remaining 10 per cent split among the other five. Under that scenario Vancouver's share would result in a temporary deficit of \$43,500 but the city says that is an "insignificant" amount compared with the \$15 million it already collects in licence fees.

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## Hard to hand over the reins

"I went through those moments of 'They are getting involved in 'the how' and I'm not really excited about this,'" recalled Thorpe, 46, who holds a University of B.C. Sauder School of Business family enterprise adviser certificate.

"They were telling me how to run the care services centre, how to set up a team, or how to go after a national account, and that it should happen," Thorpe said. "I know that's something we've always done, but is it something we need to continue doing?"

Thorpe faced the problem head on.

"You can't sugar-coat it," she said.

Another challenge was taking the company from a day-to-day, personal and immediate "yes, we can do that" approach to a more restrained "I hear your point and I need to get back and see what I can do," Thorpe said. A small company can respond to each individual franchisee's idiosyncrasies, but a larger company needs systems and that can feel cold.

But "operationalizing" doesn't have to

be heartless.

"When we pulled intakes out of the care services centre (to form a separate job category), we thought we needed someone who had pure sales," Thorpe said. "Then we realized we just needed someone who had a really big heart. We can give them the training."

Today, Nurse Next Door has 134 franchisees (77 in the U.S. and 57 in Canada) and 100 people at head office. Gross revenue is up 39 per cent over a year-and-a-half.

DeHart and Sim still sit on Nurse Next Door's board, but "now we're both sitting at the same side of the table," Sim said.

DeHart is using his newly spare time building Live Well, a medically supervised exercise clinic for people with chronic disease, Sim has a bagel business, Rosemary Rocksalt, and Thorpe is steering Nurse Next Door into continued U.S. expansion.

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